



2019 was an active year for TA Associates and our portfolio companies. As we head into 2020, we are pleased to share some of the notable accomplishments and developments from this past year.



Invested across our five target industries:

Technology

Healthcare

Financial Services

Consumer

Business Services



New Growth Investments

A selection of our 2019 new investments:





Adding Value

TA board members, TA's Strategic Resource Group and TA's Capital Markets Group actively engaged with management, leveraging our industry knowledge, experience and resources to help drive profitable growth. Examples of how we supported our companies in 2019 include:



Strategic Acquisitions ACTIVELY SUPPORTED 78 ACCRETIVE ACQUISITIONS



Governance Actively supported 28 New Independent Board Member Appointments



Revenue Growth **SELECT 2019 PROJECTS**:

- Leveraged data science and machine learning techniques to optimize pipeline segmentation and prioritization, and improve overall sales productivity
- Accelerated revenue growth by rearchitecting sales team incentive plans and deploying a bundled pricing approach
- Developed a predictive sales funnel tool to improve lead-targeting
- Conducted a strategic review of North American operations and developed an updated business plan
- Partnered with management to sign new distributors in five key U.S. states
- Implemented CRM capabilities across the portfolio
- Developed a pricing strategy to integrate recent acquisitions and drive revenue growth



Networking/Best Practice Sharing **SPONSORED EVENTS FOR LEADERS IN OUR PORTFOLIO**

- Global Sales Summit
- Technology Customer Care Summit Europe



Human Capital ACTIVELY SUPPORTED 71 SENIOR MANAGEMENT HIRES

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Capital Markets 87 CAPITAL MARKET TRANSACTIONS \$15 Billion debt capital raised



Performance Improvement select 2019 PROJECTS:

- Implemented business intelligence and KPI reporting, driving improved visibility into channel partner performance
- Drove a margin enhancement diagnostic via automation, price management and enhanced analytics
- Improved churn prediction using advanced
 analytics
- Developed sales, operational and financial analytics
- Implemented procurement best-practices to generate vendor expense savings
- Supported fiscal year strategy development and financial planning
- Evaluated organizational structure for efficiency and ability to support planned revenue growth
- Improved margins via increased staff utilization and optimized resource allocation

An Active Portfolio

2019 was an active year for TA's portfolio, with the completion of numerous full or partial sales and recapitalizations.

Select events included:

\$5.0B IN LIQUIDITY (EQUITY AND SUBORDINATED DEBT)

PARTIAL

SALES

10 COMPANY EXITS

4 RECAPITALIZATIONS (EQUITY)







Who We Are

TA Associates has helped hundreds of companies worldwide in our five target industries reach their full potential. We aim to partner with profitable, growing companies to accelerate growth and create lasting shareholder value. Our investments typically range from US\$70-500 million in transactions that value businesses generally from US\$100 million to US\$3 billion. Whether TA is a minority or a majority investor, our industry specialists work with owners and management to meet their business goals, and bring to each relationship deep experience across industries, borders and market cycles.

A look at our global and diversified current portfolio at 12.31.19:





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